



DRAGON GUILD

Cohort 0 / The Founding Cohort

Sixteen people. One room. Ever.

You have spent years getting good at your part of the chain.

You are a GP who can read a deck better than anyone in the room. Or a researcher whose work could change a field, if it ever escaped the lab. Or the person inside a corporate who keeps seeing the future and watching the building ignore it. Or the public sector leader moving real money through a system that loses most of what it touches.

You are excellent. And alone.

What this is

Not a course. Not a network you pay to join. Not another programme that makes you a slightly better version of what you already are.

Sixteen people. Four worlds in one room: research commercialisation, venture capital, corporate innovation, and the public sector. Four from each. Gender balance as a principle. From across Europe and beyond, anchored on the Fenno-Suiza axis so the room is international from day one.

For four months you learn, argue, and build alongside the fifteen people you would normally only meet across a negotiating table. By the end, the table is gone.

Sixteen seats. Ever.

Every cohort after this one produces Fellows. Only Cohort 0 produces Founding Fellows. Sixteen of them. Ever. You cannot buy your way back into that room later. You were either in it or you were not.

What actually happens

The cohort opens mid-August 2026 and runs to mid-December.

In between, four modules: The Human Condition, State of the Art Venture, Deep Tech, and Sustainability Beyond Green. Lair Events, where the whole cohort comes together in person and the deepest work happens face to face. Den Sessions between them to keep the fire lit. Real challenges, in cross-ecosystem teams, on live problems. A Sage beside each team, someone who has actually done the work.

No lecturers. No 2005 case studies. No theory for its own sake.



What changes for you

You walk out able to think across the whole chain, not just your link in it.

The GP who can read what a breakthrough looks like before consensus forms. The researcher who knows what makes her work investable, and who to call. The corporate leader who can tell venture architecture from innovation theatre. The public sector leader who builds things that connect rather than just fund.

And a peer group of fifteen who will still pick up the phone in ten years. People you dared to fail in front of. That is rarer than any skill.

What it costs

EUR 20 000. Four months of real attention. The willingness to be a beginner again in front of people you respect.

This is Cohort 0. You are not buying a finished product. You are helping forge it, from inside the institution before the institution is finished. Every cohort that follows inherits what you build. That is the price, and that is the point.

How you get in

There is no form that decides this. There is a conversation.

We are looking for a particular kind of person. Not the most established. The most alive. The one with fire, clarity, and a world they intend to change, who has not yet been handed the platform to do it.

If that is you, you already know.

The seats that exist between now and 10 July 2026 are seats that will not exist again. Doors close 10 July.